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#### Directors' report

For the year ended 31 March 2010

The directors present their annual report and financial statements of the group for the year ended 31 March 2010.

#### **Principal activities**

The principal activities of the company and its subsidiaries are the provision of regular sea and air services for passengers and cargo between the mainland and the Isles of Scilly.

During the year under review the companies continued the operation of ancillary activities as follows: marine engineers, ship repairers and operation of a dry dock, operation of the inter-island launch service, operation of Land's End Aerodrome, operation of scenic flights and aeronautical engineering.

On 20 August 2009 the group acquired the trade and assets of Penzance Dry Dock Ltd (in administration).

#### **Review of business**

The results for the year are shown in the profit and loss account on page 6.

The group's turnover increased by 2.4% (2009: decrease of 0.4%) to £9,775,224 (2009: £9,545,658). Cost of sales increased by 1.5% (2009: 2.4%). Operating profit before exceptional items was £608,368 (2009: £537,035). The exceptional item of £309,335 (2009: £Nil) is the group's share of the 2009 actuarial deficit in the Merchant Navy Officers' Pension Fund which will be paid in full in September 2010. Interest receivable reduced by £53,208 (2009: £30,011) as interest rates fell in the second half of the previous year. Profit before tax was £389,091 (2009: £656,553) reflecting the impact of the pension deficit.

The increase in cash in the year was £812,248 (2009: £257,181). Capital expenditure in the year was £531,266 (2009: £1,005,544) and included the purchase of the Guedel (now the IVOR B) a small freight ship.

Shareholders' funds increased by £349,466 to £6,361,505 (2009: £6,012,039).

The group has been involved in a competitive dialogue process with Cornwall Council which may lead to the award of a public contract to operate a vessel for the Isles of Scilly Link project. Cornwall Council announced in May 2010 that they had appointed the Isles of Scilly Shipping Company Limited (a group subsidiary) as the Preferred Bidder for the operation of the Link. The completion of the project is still dependant on a number of factors including Cornwall Council securing final approval from the Department for Transport for funding.

#### Directors' report

For the year ended 31 March 2010

#### **Directors**

The directors who held office during the year were:

	Committees
RW Banfield	
HR Duncan	A
JHM East (Vice Chairman)	A, R
PD Hardaker	A, R
J Marston (Chief executive)	
AJ May(Chairman)	
Mrs JM Walder	R
TB Ward	

<sup>&#</sup>x27;A' signifies that the director is a member of the audit committee.

The chairman and chief executive are ex officio members of both committees.

#### **Dividend**

The directors recommend the payment of a final dividend of £84,694 (2009: £59,218), 7p (2009: 5p) per share. This is based on shareholdings at 13 May 2010 and will be paid on 1 November 2010.

The directors are proposing to offer shareholders a choice of taking shares in place of the dividend and proposals will be put before shareholders at the Annual General Meeting to ask for their approval.

#### **Auditors**

In accordance with section 485 of the Companies Act 2006, a resolution proposing that Robinson Reed Layton be re-appointed auditors of the company will be put to the Annual General Meeting.

<sup>&#</sup>x27;R' signifies that the director is a member of the remuneration committee.

#### Directors' report

For the year ended 31 March 2010

#### Directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit and loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Statement of disclosure to auditor

- (a) so far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware, and
- (b) they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

By order of the Board

Hugh Town St Mary's Isles of Scilly

**Jeffrey Marston** 

Secretary 8 July 2010

Independent auditors' report to the shareholders of Isles of Scilly Steamship Company Limited

We have audited the group and parent company statements of Isles of Scilly Steamship Company Limited for the year ended 31 March 2010 set out on pages 6 to 24. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements.

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2010 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Independent auditors' report to the shareholders of Isles of Scilly Steamship Company Limited

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Graham Boulton (Senior Statutory Auditor)**

for and on behalf of Robinson Reed Layton, Statutory Auditors

Peat House Newham Road TRURO TR1 2DP

12 July 2010

### Group profit and loss account

For the year ended 31 March 2010

	Notes	2010 £	2009 £
Turnover	2	9,775,224	9,545,658
Cost of sales before exceptional item		(9,147,157)	(9,008,623)
Operating profit before exceptional item		628,067	537,035
Cost of sales – exceptional item	3	(309,335)	-
Operating profit	4	318,732	537,035
Other interest receivable and similar income Interest payable and similar charges	5	70,359	123,567 (4,049)
Profit on ordinary activities before taxation		389,091	656,553
Taxation	6	(5,960)	59,540
Profit on ordinary activities after taxation and profit for the financial year	18	383,131	716,093

There were no acquisitions or discontinued operations within the group during the years ended  $31 \, \text{March} 2010 \, \text{or} \, 2009$ .

There are no recognised gains or losses in the above years other than those passing through the profit and loss account.

# Note of group historical cost profits and losses For the year ended 31 March 2010

	2010 £	2009 £
Reported profit on ordinary activities before taxation	389,091	656,553
Difference between a historical cost depreciation charge and the actual depreciation charge calculated on the revalued amount	10,966	1,536
Historical cost profit on ordinary activities before taxation	400,057	658,089
Historical cost profit retained after taxation	394,097	717,629

#### Balance sheet

As at 31 March 2010

		Th	e Company		The Group
		2010	2009	2010	2009
	Notes	£	£	£	£
Fixed assets Tangible assets	8	336,628	316,903	4,955,946	5,205,491
Investments	9	264,786	264,785	-	-
		601,414	581,688	4,955,946	5,205,491
Current assets	10	- <del></del>			470.226
Stocks	10	2 200 211	2 520 100	610,917	470,326
Debtors Cash at bank and in hand	11	2,209,311 3,949,031	2,538,108 3,166,895	1,033,414 3,980,728	824,815 3,168,480
		6,158,342	5,705,003	5,625,059	4,463,621
Creditors: amounts falling due within one year	12	(2,543,774)	(2,294,176)	(3,946,500)	(3,362,441)
Net current assets		3,614,568	3,410,827	1,678,559	1,101,180
Total assets less current assets		4,215,982	3,992,515	6,634,505	6,306,671
Creditors: amounts falling due after more than one year	13	-	-	-	(27,132)
Provisions for liabilities and charges	14	-	-	(273,000)	(267,500)
Net assets		4,215,982	3,992,515	6,361,505	6,012,039
Capital and reserves					
Called up share capital	16	1,209,910	1,184,357	1,209,910	1,184,357
Other reserves	17	-	-	3,072	14,038
Profit and loss account	18	3,006,072	2,808,158	5,148,523	4,813,644
Shareholders' funds	19	4,215,982	3,992,515	6,361,505	6,012,039
			=======================================		

These financial statements were approved by the Board of directors on 8 July 2010 and were signed on its behalf by:

#### **Andrew May**

Director

Company Registration No. 00165746

### Group cash flow statement

For the year ended 31 March 2010					
	Notes	£	2010 £	£	2009 £
Net cash inflow from operating activities	24		1,249,454		1,125,508
Returns on investments and servicing of finance Interest received Interest element of mortgage loans		83,489		71,573 (4,049)	
Net cash inflow from returns on investments and servicing of finance			83,489		67,524
Taxation Corporation tax paid		(460)		(440)	
Capital expenditure Payments to acquire tangible fixed assets Receipts from sales of tangible fixed assets		(531,266)	(460)	(1,005,544) 219,865	(440)
Net cash outflow from capital expenditure			(447,437)		(785,679)
Equity dividends paid			(33,665)		(44,363)
Financing Capital element of mortgage loans		(39,133)	851,381	(105,369)	362,550
Net cash outflow from financing			(39,133)		(105,369)
Increase in cash in the year	25		812,248		257,181

#### Notes

(forming part of the financial statements)

#### 1 Accounting policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention, modified to include the revaluation of certain assets.

#### 1.2 Turnover

Turnover represents revenue recognised in the accounts. Revenue is recognised when the group fulfils its contractual obligations to customers by supplying goods and services and excludes Value Added Tax.

#### 1.3 Tangible fixed assets and depreciation

Depreciation is calculated at the following annual rates which are intended to write off the cost or valuation less residual value of assets over their estimated useful lives as follows:

Freehold properties 50 years

Aircraft engines and major components number of hours flown
Leasehold properties over the period of the lease

Plant and equipment At various rates appropriate to the relevant asset

#### 1.4 Investments

Investments are included in the financial statements at cost less amounts written off for permanent diminution in value.

#### 1.5 Stocks

Stocks and work in progress are stated at the lower of cost and net realisable value after provision has been made for obsolete and slow-moving stock. For work in progress cost is taken as production cost, which includes an appropriate proportion of attributable overheads.

#### 1.6 Taxation

Deferred tax is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

#### 1.7 Assets acquired under mortgage loans and hire purchase agreements

Where assets are acquired under a mortgage or hire purchase agreement which gives rights approximating to ownership, the amount representing the outright purchase price of such assets is included in tangible fixed assets. The capital element of future repayments is treated as a liability and the interest is charged to the profit and loss account over the period of the mortgage or hire purchase agreement.

All other leases are accounted for as 'operating leases' and the rental charges are charged to the profit and loss account on a straight line basis over the life of the lease.

#### 1.8 Consolidation

The consolidated financial statements incorporate the financial statements of Isles of Scilly Steamship Company Limited and its subsidiary undertakings. The financial statements of all group companies are made up to 31 March 2010. In accordance with the exemptions granted under Section 480 of the Companies Act 2006, a separate profit and loss account dealing with the results of the company only has not been presented.

#### **Notes**

(forming part of the financial statements)

#### 1.9 **Pension costs**

The pension costs charged in the financial statements represent the contributions payable by the company during the year in accordance with FRS 17 (Revised). Defined benefit pension funds have been accounted for as defined contribution schemes since these are multi-employer schemes and the company has been unable to identify its share of the underlying assets or liabilities of these funds.

#### 1.10 Ship maintenance

When the ships are dry-docked for overhaul, the costs of these overhauls are charged against the profit and loss account as incurred.

Other repair or service costs are also charged against the profit and loss account as incurred.

#### 2 Turnover

The analysis of turnover by activity is as follows:

	2010	2009
	${f \pounds}$	£
Services by sea	4,746,625	4,659,459
Services by air	4,484,941	4,547,327
Miscellaneous activities	543,658	338,872
	9,775,224	9,545,658

#### 3 Exceptional item

The group incurred a cost of £309,335 (2009: £Nil) to the Merchant Navy Officers' Pension Fund during the year, being the group's share of the fund's deficit (see note 15).

#### 4 Operating profit

		2010	2009
		£	£
	Operating profit is stated after charging/(crediting):		
	Amortisation of intangible assets	-	-
	Depreciation of tangible assets	716,643	722,266
	Profit on sale of tangible fixed assets	(19,661)	(31,656)
	Rental of other assets - operating leases	122,201	96,373
	Hire of plant and machinery - rentals payable under operating leases	20,000	32,230
	Auditors remuneration	14,500	13,000
5	Interest payable and similar charges	<del></del>	
	ı v	2010	2009
		£	£
	On mortgage loans	-	4,049

#### Notes

(forming part of the financial statements)

#### 6 Taxation

2010 £	2009 £
460	460
400	400
5,500	(60,000)
5,960	(59,540)
389,091	656,553
81,709	137,876
	(19)
,	145,029
	(104,917)
,	18,547 (196,516)
460	460
(81,249)	(137,416)
460	460
	£ 460 5,500 ————————————————————————————————

The group's shipping business operates under the UK tonnage tax regime. For the current year the tax charge arising is calculated by reference to the net tonnage of the ships operated by the business rather than the tax adjusted results.

The UK tonnage tax regime referred to above includes provision whereby a proportion of capital allowances previously claimed by the company may be subject to tax in the event of a number of ships owned at 1 April 2005, the date the company entered tonnage tax, being sold and not directly replaced.

#### Notes

(forming part of the financial statements)

#### 7 Dividends

	2010	2009
	£	£
Prior year final dividend	59,218	74,992

The directors propose a final ordinary dividend of £84,694 (2009: £59,218) for the year ended 31 March 2010. The dividend will be submitted for formal approval at the Annual General Meeting to be held on 15 September 2010.

#### 8 Tangible fixed assets - Company

Tangible fixed assets - Company	Plant and equipment	Short leasehold property	Freehold property	Total
	£	£	£	£
Cost or valuation				
At 1 April 2009	26,810	104,327	503,629	634,766
Additions	29,500	-	-	29,500
Disposals	(26,810)	-	-	(26,810)
At 31 March 2010	29,500	104,327	503,629	637,456
Depreciation				
At 1 April 2009	20,106	104,327	193,430	317,863
Charge for year	7,539	-	-	7,539
On disposals	(24,574)	-	-	(24,574)
At 31 March 2010	3,071	104,327	193,430	300,828
Net book value At 31 March 2010	26,429	-	310,199	336,628
At 31 March 2009	6,704	-	310,199	316,903

The company has taken advantage of the transitional provisions of Financial Reporting Standard 15 and prior revaluations have not been updated.

Freehold property includes property revalued by £321,366 (2009: £321,366) at 31 March 1991 at open market value. On a historical cost basis the property has an original cost of £121,384 (2009: £121,384) with depreciation charged of £36,415 (2009: £36,415) to date.

#### Notes

(forming part of the financial statements)

#### 8 Tangible fixed assets – Group

Tangaste Med assess 010ap	Plant and equipment	Short leasehold property	Freehold property	Total
	£	£	£	£
Cost or valuation				
At 1 April 2009	12,005,571	276,429	503,631	12,785,631
Additions	531,266	· -	-	531,266
Disposals	(235,110)	-	-	(235,110)
At 31 March 2010	12,301,727	276,429	503,631	13,081,787
Depreciation		<del></del>	<del></del>	
At 1 April 2009	7,166,993	219,717	193,430	7,580,140
On disposals	(170,942)	=	-	(170,942)
Charge for year	697,739	18,904	-	716,643
At 31 March 2010	7,693,790	238,621	193,430	8,125,841
Net book value At 31 March 2010	4,607,937	37,808	310,201	4,955,946
At 31 March 2009	4,838,578	56,712	310,201	5,205,491

The group has taken advantage of the transitional provisions of Financial Reporting Standard 15 and prior revaluations have not been updated.

Tangible fixed assets include the following revaluations to arrive at an open market value:

	Plant and equipment	Short leasehold property	Freehold property	Total
	£	£	£	£
31 March 1987 31 March 1991	23,886	41,225	321,366	23,886 362,591
	23,886	41,225	321,366	441,477
Historical cost of revalued assets	20,706	10,588	121,384	166,744
Depreciation on historical cost to date	20,699	9,843	36,415	79,957

#### Notes

(forming part of the financial statements)

Principal activity – operation of a dry dock

(for	ming part of the financial statements)		
8	Tangible fixed assets - Group (continued)		
	Included above are assets under hire purchase agreements as follows:		c
	Net book values At 31 March 2010		£ -
	At 31 March 2009		30,003
	Depreciation charge for the year To 31 March 2010		-
	To 31 March 2009		15,001
9	Fixed asset investments - Company	Shares in subsidiary undertakings £	Total £
	Cost		
	At 31 March 2009 Additions	264,785 1	264,785 1
	At 31 March 2010	264,786	264,786
	Details of subsidiary undertakings are as follows:	Percentage of allo	otted ordinary share capital
		2010	2009
	Isles of Scilly Skybus Limited Principal activity - provision of freight and passenger air services between the mainland and the Isles of Scilly.	100%	100%
	Westward Airways (Lands End) Limited Principal activity - operation of Lands End Aerodrome	100%	100%
	Isles of Scilly Shipping Company Limited Principal activity – provision of passenger and cargo services by sea between the mainland and the Isles of Scilly	100%	100%
	Lyonesse Shipping Company Limited Principal activity – leasing of ships	100%	100%
	Lyonesse Air Transport Limited Dormant	100%	100%
	Penzance Dry Dock (2009) limited  Principal activity congretion of a dry dock	100%	-

Notes

(forming part of the financial statements)

10	Stocks				
			The Company		The Group
		2010	2009	2010	2009
		£	£	£	£
	Fuel	_	-	67,684	10,913
	Engineering spares and workshop	-	-	528,381	442,940
	Other consumables	-	-	14,852	16,473
			·		
		-	-	610,917	470,326
11	Debtors				
			The Company		The Group
		2010	2009	2010	2009
	A many of Calling I and I have a many	£	£	£	£
	Amounts falling due within one year: Trade debtors	12,349	-	878,532	693,730
	Amounts owed by group			,	,
	undertakings	1,341,923	1,684,014	-	-
	Prepayments and accrued income	38,864	54,094	101,207	131,085
	Other debtors	16,175	-	53,675	-
		1,409,311	1,738,108	1,033,414	824,815
	Amounts falling due in more than one year:				
	Amounts owed by group				
	undertakings	800,000	800,000	-	-
			<del></del>		
		2,209,311	2,538,108	1,033,414	824,815
10					<del></del>
12	Creditors: amounts falling due within	one year	The Commons		The Course
		2010	The Company 2009	2010	The Group 2009
		£	£	2010 £	£ £
		<b>∞</b>	~	<b>≈</b>	~
	Hire purchase (see note 13)	-	-	-	12,001
	Trade creditors	686	406	676,550	491,321
	Amount owed to group undertakings	2,166,267	2,195,618	-	-
	Corporation tax	-	-	460	460
	Other taxes and social security	7,223	7,076	44,489	39,467
	Other creditors	1,279	1,244	1,279	1,244
	Accruals and deferred income	368,319	89,832	3,223,722	2,817,948
		2 5 4 2 5 5 4	2.204.176	2.046.500	2 262 441
		2,543,774	2,294,176	3,946,500	3,362,441
			<del></del>		

Amounts relating to payments made by customers for travel, in advance of their scheduled departure date, are included in deferred income.

#### Notes

(forming part of the financial statements)

#### 13 Creditors: amounts falling due after more than one year - Group

	2010 £	2009 £
Hire purchase		27,132
Net obligations under and hire purchase agreements		
	2010 £	2009 £
Repayable within one year Repayable between one and five	-	12,001
years	<b>-</b>	27,132
Included in liabilities falling due	-	39,133
within one year		(12,001)
		27,132

Hire purchase agreements are secured on the assets to which they relate.

#### **Company**

The company has no creditors falling due after more than one year.

#### Notes

(forming part of the financial statements)

#### 14 Provisions for liabilities and charges - Group

Trovisions for habitates and charges - Group	Defe	rred taxation £
Balance at 1 April 2009 Profit and loss account		267,500 5,500
Balance at 31 March 2010		273,000
Deferred tax is analysed over the following timing differences:	2010	ully provided 2009
Accelerated capital allowances Unutilised losses carried forward	£ 548,400 (275,400)	£ 515,500 (248,000)
	273,000	267,500

If revalued assets were realised at their net book value at the year end the potential corporation tax liability for the company and group would have been £Nil (2009: £Nil).

#### Notes

(forming part of the financial statements)

#### 15 **Pension schemes**

During the year the group operated two defined benefit pension schemes – the Merchant Navy Officers Pension Fund (New Section) (MNOPF) and The Merchant Navy Ratings Pension Fund (MNRPF). These schemes are multi-employer schemes. The group has been unable to identify its share of the underlying assets or liabilities of these schemes and therefore has accounted for these schemes as defined contribution schemes in accordance with FRS 17.

Merchant Navy Officers Pension Fund

The most recent actuarial valuation for the purposes of Regulations 14 and 30 of the Occupational Pension Schemes (Minimum Funding Requirement and Actuarial Valuations) Regulations 1996 for the MNOPF was carried out on 31 March 2009. The Projected Unit funding method was used and assets valued at their stated market value. The assumptions which have the most effect on the results of the MNOPF valuation are those relating to future investment returns and changes in mortality rates.

The valuation showed that the market value of the assets was £1,547 million and disclosed a shortfall of £557 million.

The group's share of the 2009 actuarial deficit and method of payment is due to be determined by the trustees in August 2010. The group has accrued £309,335 (2009: £Nil) in respect of this deficit based on illustrative figures produced by the trustees. The respective figures for the company are £289,636 (2009: £Nil).

Merchant Navy Ratings Pension Fund

The most recent actuarial valuation for the purpose of Regulation 14 of the Occupational Pension Schemes (Minimum Funding Requirement and Actuarial Valuations) Regulations 1996 for the MNRPF was carried out at 31 March 2008. The projected unit method was used. The assumptions which have the most effect on the results of the MNRPF valuation are those relating to the valuation rate of interest, rate of salary escalation and Section 148 order revaluation and the rate of future pension increases.

The valuation showed that the market value of the assets was £625 million and disclosed a shortfall of £175 million on an ongoing basis.

On 31 May 2001 this scheme was closed and replaced by the Merchant Navy Ratings Pension Plan.

The deficit is proposed to be repaid by the members of the fund over a period of 13 years to 31 March 2021. The company's share of this deficit has not been accurately determined. During the year the company paid £22,871 (2009: £19,756) towards the deficit.

Other Schemes

The company and group also operated defined contribution pension schemes during the year, being the Merchant Navy Ratings Pension Plan and a group sponsored pension plan.

Pension Cost Charge

The total pension cost charge for the period represents contributions payable by the group to the funds and amounted to £397,058 (2009: £84,410). Contributions amounting to £317,091 (2009: £8,625) were payable to the funds at the year end and are included in creditors. The respective figures of the company are £326,640 (2009: £31,739) and £290,915 (2009: £1,244).

#### Notes

(forming part of the financial statements)

At 31 March 2010

Share capital	2010	2009
	£	£
Allotted, called up and fully paid 1,209,910 Ordinary shares of £1 each	1,209,910	1,184,357
25,553 (2009: 30,629) ordinary shares were issued in the year at par in lieu of	dividend.	
Other reserves - Group		
		Revaluation reserve
At 1 April 2009 Transferred to profit and loss account		14,038 (10,966)
Transferred to profit and loss account		
At 31 March 2010		3,072
Profit and loss account		
	The Company 2010	The Group 2010
	£	£
At 31 March 2009 Profit for the financial year Dividends Transfer from revaluation reserve	2,808,158 257,132 (59,218)	4,813,644 383,131 (59,218) 10,966
	Allotted, called up and fully paid 1,209,910 Ordinary shares of £1 each  25,553 (2009: 30,629) ordinary shares were issued in the year at par in lieu of  Other reserves - Group  At 1 April 2009 Transferred to profit and loss account  At 31 March 2010  Profit and loss account  At 31 March 2009 Profit for the financial year Dividends	At 1 April 2009 Transferred to profit and loss account  At 31 March 2010  Profit and loss account  At 31 March 2009  At 31 March 2010  The Company 2010 £  At 31 March 2010  A

3,006,072

5,148,523

#### Notes

(forming part of the financial statements)

#### 19 Reconciliation of movements in shareholders' funds

	,	The Company		The Group
	2010	2009	2010	2009
	£	£	£	£
Profit for the financial year	257,132	48,701	383,131	716,093
Dividends	(59,218)	(74,992)	(59,218)	(74,992)
	197,914	(26,291)	323,913	641,101
New share capital subscribed	25,553	30,629	25,553	30,629
Net addition to shareholders' funds	223,467	4,338	349,466	671,730
Opening shareholders' funds	3,992,515	3,988,177	6,012,039	5,340,309
	<del></del>	<del></del>		
Closing shareholders' funds	4,215,982	3,992,515	6,361,505	6,012,039

#### 20 Transactions with directors

During the period services supplied by the group, where directors had an interest, amounted to £42,696 (2009: £49,462), the balance owing to the group, in respect of these transactions at 31 March 2010 was £14,051 (2009: £15,169). Dividends paid during the year to directors amounted to £7,016 (2009: £9,118).

A related party to a director of the group was paid £4,416 (2009: £Nil) for services provided to the group.

#### 21 Contingent liabilities

#### The Group and Company

The bankers hold bonds in respect of Air BP for £8,000 (2009: £8,000) and National Express of £2,500 (2009: £2,500).

#### The Company

The company has agreed to support the operation of its subsidiary company Westward Airways (Lands End) Limited.

#### Notes

(forming part of the financial statements)

#### 22 Commitments - Group

#### Operating leases

Annual commitments under operating leases:

		2010 £	2009 £
	Land and buildings:		
	Operating lease which expires in 2-5		
	years	133,333	-
	Operating lease which expires after		
	five years	42,396	75,550
	Capital commitment		
		2010	2009
		£	£
	Authorised but not contracted for	60,000	29,000
	Addition for the conducted to:		
	Company		
	The company has no capital commitments.		
23	Reconciliation of operating profit to net cash inflow from operating activities		
		2010	2009
		£	£
	Operating profit	318,732	537,035
	Depreciation	716,643	722,266
	Profit on sale of tangible fixed assets	(19,661)	(31,656)
	(Increase)/decrease in stocks	(140,591)	71,457
	(Increase)/decrease in debtors	(221,729)	215,146
	Increase/(decrease) in creditors	596,060	(388,740)
	Net cash inflow from operating activities	1,249,454	1,125,508

#### Notes

(forming part of the financial statements)

#### 24 Reconciliation of net cash flow to movement in net funds

24	Reconcination of het cash flow to me	ovement in het funus		2010 £	2009 £
	Increase in cash (note 25) Cash outflow from decrease in debt an	d mortgage loans		812,248 39,133	257,181 105,369
	Movement in net funds in the year r	esulting from cash flo	ows	851,381	362,550
	Net funds at 1 April 2009			3,129,347	2,766,797
	Net funds at 31 March 2010			3,980,728	3,129,347
25	Analysis of changes in net funds				
		At 1 April 2009 £	Cashflow £	Other non cash changes £	At 31 March 2010 £
	Cash at bank and in hand	3,168,480	812,248	-	3,980,728
	Hire purchase agreements	3,168,480 (39,133)	812,248 39,133	-	3,980,728
		3,129,347	851,381		3,980,728
		<del></del>	-		

#### 26 Control

There is no particular individual who is the ultimate controlling party.

#### 27 Staff numbers and costs

The average number of persons employed by the group (including directors) during the year was as follows:

	2010	2009
Employees	142	144
The aggregate payroll costs of these persons were as follows:	2010	2009
	£	£
Wages and salaries	2,971,423	2,952,254
Social security costs	274,534	284,333
Other pension costs	397,058	86,161
	2 (42 015	2 222 749
	3,643,015	3,322,748

#### Notes

(forming part of the financial statements)

#### 28 Remuneration of directors

	2010 £	2009 £
Directors' emoluments	147,064	152,592

Retirement benefits are accruing to 1 director (2009: 1) under defined contribution pension schemes.