Directors' report and financial statements

For the year ended 31 March 2011

Company registration number 00165746

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Directors' report

For the year ended 31 March 2011

The directors present their annual report and financial statements of the group for the year ended 31 March 2011.

Principal activities

The principal activities of the company and its subsidiaries are the provision of regular sea and air services for passengers and cargo between the mainland and the Isles of Scilly.

During the year under review the companies continued the operation of ancillary activities as follows: marine engineers, ship repairers and operation of a dry dock, operation of the inter-island launch service, operation of Land's End Aerodrome, operation of scenic flights and aeronautical engineering.

Review of business

The results for the year are shown in the profit and loss account on Page 6.

The group's turnover increased by 14.6% (2010: increase of 2.4%) to £11,198,789 (2010: £9,775,224.) The increase in turnover was due in part to the inclusion of Penzance Dry Dock Limited for its first full year of trading and also to the delivery of materials to the new school build project on St. Mary's.

Operating profit before exceptional items was £879,675 (2010: £628,067.) The exceptional item of £59,511 (2010: £55,387) relates to the costs incurred in the group's successful tender to be preferred operator of the Isles of Scilly Link Service. The Cornwall Council bid for funds from the Department for Transport, for the Isles of Scilly Link project was unsuccessful.

Interest receivable was £67,818 (2010: £70,359) reflected the low rates of interest available for secure term deposits available in the UK.

Profit before tax was £887,982 (2010: £389,091.)

The increase in cash in the year was £767,756 (2010: £812,248.) The group made significant capital expenditure during the year, £494,406 (2010: £531,266) including work on the recently acquired IVOR B and a new engine for a Skybus Twin Otter. The MNOPF deficit payment £309,335 (2010: Nil) was paid during the year. The group had net funds of £4,748,484 (2010: £3,980,728) and remains debt free (2010: Nil.)

Shareholder funds have increased by £841,960 to £7,203,465 (2010: £6,361,505.)

The group's involvement in the IOS Link project ended on 31.03.2011 when the Department for Transport advised Cornwall Council that they had decided not to fund their bid. The group continues to evaluate options for the replacement of its major shipping assets, the Scillonian III and the Gry Maritha.

During the course of the year the group commenced negotiation with the owners of Nike Engineering for the acquisition of the assets of their business. The group completed this acquisition on 26th May 2011.

Recent increases in the cost of fuels used in both our marine and aviation businesses represent a risk to group profitability.

Directors' report

For the year ended 31 March 2011

Directors

The directors who held office during the year were:

	Committees
RW Banfield	
HR Duncan	A
JHM East (Vice Chairman)	A, R
PD Hardaker	A, R
J Marston (Chief executive)	
AJ May(Chairman)	
Mrs JM Walder	R
TB Ward	

^{&#}x27;A' signifies that the director is a member of the audit committee.

The chairman and chief executive are ex officio members of both committees.

Dividend

The directors recommend the payment of a final dividend of £99,831(2010: £84,701), 8p (2010: 7p) per share. This is based on shareholdings at 19 May 2011 and will be paid on 2 November 2011.

The directors are proposing to offer shareholders a choice of taking shares in place of the dividend and proposals will be put before shareholders at the Annual General Meeting to ask for their approval.

Auditors

Auditors will be appointed at the forthcoming Annual General Meeting.

^{&#}x27;R' signifies that the director is a member of the remuneration committee.

Directors' report

For the year ended 31 March 2011

Directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit and loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditor

- (a) so far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware, and
- (b) they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

By order of the Board

Hugh Town St Mary's Isles of Scilly

Jeffrey Marston

Secretary 21 July 2011

Independent auditors' report to the shareholders of Isles of Scilly Steamship Company Limited

We have audited the financial statements of Isles of Scilly Steamship Company Limited for the year ended 31 March 2011 set out on pages 6 to 23. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2011 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Independent auditors' report to the shareholders of Isles of Scilly Steamship Company Limited

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Graham Boulton (Senior Statutory Auditor)

for and on behalf of Robinson Reed Layton, Statutory Auditors

Peat House Newham Road TRURO TR1 2DP

26 July 2011

Group profit and loss account

For the year ended 31 March 2011

·	Notes	2011 £	2010 £
Turnover	2	11,198,789	9,775,224
Cost of sales before exceptional item		(10,319,114)	(9,091,770)
Operating profit before exceptional item		879,675	683,454
Cost of sales – exceptional item	3	(59,511)	(364,722)
Operating profit	4	820,164	318,732
Other interest receivable and similar income		67,818	70,359
Profit on ordinary activities before taxation		887,982	389,091
Taxation	5	1,040	(5,960)
Profit on ordinary activities after taxation and profit for the financial year	16	889,022	383,131

There were no acquisitions or discontinued operations within the group during the years ended 31 March 2011 or 2010.

There are no recognised gains or losses in the above years other than those passing through the profit and loss account.

Note of group historical cost profits and losses For the year ended 31 March 2011

	2011 £	2010 £
Reported profit on ordinary activities before taxation	887,982	389,091
Difference between a historical cost depreciation charge and the actual depreciation charge calculated on the revalued amount	1,537	10,966
Historical cost profit on ordinary activities before taxation	889,519	400,057
Historical cost profit retained after taxation	890,559	394,097

Balance sheet

As at 31 March 2011

	The Company			The Group	
	2011	2010	2011	2010	
Notes	£	£	£	£	
	•	·	4,463,277	4,955,946	
8	264,786	264,786	-	-	
	599,313	601,414	4,463,277	4,955,946	
_					
	-	-	,	610,917	
10	, ,		, ,	1,033,414	
	4,589,845	3,949,031	4,748,484	3,980,728	
	6,419,216	6,158,342	6,825,491	5,625,059	
11	(2,526,462)	(2,543,774)	(3,813,803)	(3,946,500)	
	3,892,754	3,614,568	3,011,688	1,678,559	
	4,492,067	4,215,982	7,474,965	6,634,505	
12	-	-	(271,500)	(273,000)	
	4,492,067	4,215,982	7,203,465	6,361,505	
14	1.247.549	1.209.910	1.247.549	1,209,910	
	_, , , ,	-,,,,,		3,072	
16	3,244,518	3,006,072	5,954,381	5,148,523	
17	4,492,067	4,215,982	7,203,465	6,361,505	
	7 8 9 10 11 12	7 334,527 8 264,786 ————————————————————————————————————	Notes 2011 2010 £ £ 7 334,527 336,628 8 264,786 264,786 599,313 601,414 9 - - 10 1,829,371 2,209,311 4,589,845 3,949,031 - 6,419,216 6,158,342 - 11 (2,526,462) (2,543,774) - - 3,892,754 3,614,568 - - 4,492,067 4,215,982 12 - 4,492,067 4,215,982 14 1,247,549 1,209,910 15 - 16 3,244,518 3,006,072 - - - - - - - - 3,006,072	Notes £ £ £ £ 7 334,527 336,628 4,463,277 8 264,786 264,786 - 599,313 601,414 4,463,277 9 - - 831,317 10 1,829,371 2,209,311 1,245,690 4,589,845 3,949,031 4,748,484 - - - 6,419,216 6,158,342 6,825,491 11 (2,526,462) (2,543,774) (3,813,803) - - - 3,892,754 3,614,568 3,011,688 - - - 4,492,067 4,215,982 7,474,965 12 - - (271,500) - - - - 4,492,067 4,215,982 7,203,465 - - - 1,535 16 3,244,518 3,006,072 5,954,381	

These financial statements were approved by the Board of directors on 21 July 2011 and were signed on its behalf by:

AJ May

Director

Company Registration No. 00165746

Group cash flow statement For the year ended 31 March 2011

Tor me year chaca 31 March 2011	Notes	£	2011 £	£	2010 £
Net cash inflow from operating activities	21		1,138,770		1,249,454
Returns on investments and servicing of finance					
Interest received		65,109		83,489	
Net cash inflow from returns on investments and servicing of finance			65,109		83,489
Taxation Corporation tax paid		(460)		(460)	
			(460)		(460)
Capital expenditure Payments to acquire tangible fixed assets Receipts from sales of tangible fixed		(494,406)		(531,266)	
assets		105,805		83,829	
Net cash outflow from capital expenditur	e		(388,601)		(447,437)
Equity dividends paid			(47,062)		(33,665)
			767,756		851,381
Financing Capital element of mortgage loans		-		(39,133)	
Net cash outflow from financing			<u>-</u>		(39,133)
Increase in cash in the year	22		767,756		812,248

Notes

(forming part of the financial statements)

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention, modified to include the revaluation of certain assets.

1.2 Turnover

Turnover represents revenue recognised in the financial statements. Revenue is recognised when the group fulfils its contractual obligations to customers by supplying goods and services and excludes Value Added Tax.

1.3 Tangible fixed assets and depreciation

Depreciation is calculated at the following annual rates which are intended to write off the cost or valuation less residual value of assets over their estimated useful lives as follows:

Freehold properties 50 years

Aircraft engines and major components number of hours flown
Leasehold properties over the period of the lease

Plant and equipment At various rates appropriate to the relevant asset

1.4 Investments

Investments are included in the financial statements at cost less amounts written off for permanent diminution in value.

1.5 Stocks

Stocks and work in progress are stated at the lower of cost and net realisable value after provision has been made for obsolete and slow-moving stock. For work in progress cost is taken as production cost, which includes an appropriate proportion of attributable overheads.

1.6 Taxation

Deferred tax is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

1.7 Assets acquired under mortgage loans and hire purchase agreements

Where assets are acquired under a mortgage or hire purchase agreement which gives rights approximating to ownership, the amount representing the outright purchase price of such assets is included in tangible fixed assets. The capital element of future repayments is treated as a liability and the interest is charged to the profit and loss account over the period of the mortgage or hire purchase agreement.

All other leases are accounted for as 'operating leases' and the rental charges are charged to the profit and loss account on a straight line basis over the life of the lease.

1.8 Consolidation

The consolidated financial statements incorporate the financial statements of Isles of Scilly Steamship Company Limited and its subsidiary undertakings. The financial statements of all group companies are made up to 31 March 2011. In accordance with the exemptions granted under Section 480 of the Companies Act 2006, a separate profit and loss account dealing with the results of the company only has not been presented.

Notes

(forming part of the financial statements)

1.9 **Pension costs**

The pension costs charged in the financial statements represent the contributions payable by the company during the year in accordance with FRS 17 (Revised). Defined benefit pension funds have been accounted for as defined contribution schemes since these are multi-employer schemes and the company has been unable to identify its share of the underlying assets or liabilities of these funds.

1.10 Ship maintenance

When the ships are dry-docked for overhaul, the costs of these overhauls are charged against the profit and loss account as incurred.

Other repair or service costs are also charged against the profit and loss account as incurred.

2 Turnover

The analysis of turnover by activity is as follows:

	2011	2010
	£	£
Services by sea	5,633,259	4,746,625
Services by air	4,579,784	4,484,941
Other non-transport activities	985,746	543,658
	11,198,789	9,775,224

3 Exceptional items

The group incurred a cost of £Nil (2010: £309,335) in respect of the Merchant Navy Officers' Pension Fund during the year, being the group's share of the fund's deficit (see note 13).

The group incurred legal and professional costs of £59,511 (2010: £55,387) in connection with the Isles of Scilly Link Project.

4 Operating profit

	2011	2010
	£	£
Operating profit is stated after charging/(crediting):		
Depreciation of tangible assets	885,466	716,643
Profit on sale of tangible fixed assets	(4,196)	(19,661)
Rental of other assets - operating leases	205,142	122,201
Hire of plant and machinery - rentals payable under operating leases	27,590	20,000
Auditors remuneration	14,500	14,500

Notes

(forming part of the financial statements)

5 Taxation

Taxation	2011	2010
Comment to a should	£	£
Current tax charge UK Corporation Tax - current year	460	460
Deferred tax (credit)/charge	(1,500)	5,500
	(1,040)	5,960
Factors affecting the tax credit for the year		
Profit on ordinary activities before taxation	887,982	389,091
Profit on ordinary activities before taxation multiplied by standard rate of UK corporation tax of 21% (2010: 21%)	186,476	81,709
Effects of: Non deductible expenses	(43,315)	62,849
Depreciation	161,730	126,867
Capital allowances	(87,421)	(104,483)
Tax losses arising	53,291	42,693
Profit of business not subject to taxation	(270,761)	(209,635)
Tonnage tax	460	460
	(186,016)	(81,249)
Current tax charge	460	460

The group's shipping business operates under the UK tonnage tax regime. For the current year the tax charge arising is calculated by reference to the net tonnage of the ships operated by the business rather than the tax adjusted results.

The UK tonnage tax regime referred to above includes provision whereby a proportion of capital allowances previously claimed by the company may be subject to tax in the event of a number of ships owned at 1 April 2005, the date the company entered tonnage tax, being sold and not directly replaced.

Notes

(forming part of the financial statements)

6 **Dividends**

	2011	2010
	£	£
Prior year final dividend	84,701	59,218

The directors propose a final ordinary dividend of £99,831 (2010: £84,701) for the year ended 31 March 2011. The dividend will be submitted for formal approval at the Annual General Meeting to be held on 14 September 2011.

7 Tangible fixed assets - Company

Tangible fixed assets - Company	Plant and equipment	Short leasehold	Freehold property	Total
	£	property £	£	£
Cost or valuation	~	~	~	~
At 1 April 2010	29,500	104,327	503,629	637,456
Additions	7,872	-	-	7,872
At 31 March 2011	37,372	104,327	503,629	645,328
				
Depreciation				
At 1 April 2010	3,071	104,327	193,430	300,828
Charge for year	9,973	=	-	9,973
				
At 31 March 2011	13,044	104,327	193,430	310,801
Net book value				
At 31 March 2011	24,328	-	310,199	334,527
				
At 31 March 2010	26,429	-	310,199	336,628

The company has taken advantage of the transitional provisions of Financial Reporting Standard 15 and prior revaluations have not been updated.

Freehold property includes property revalued by £321,366 (2010: £321,366) at 31 March 1991 at open market value. On a historical cost basis the property has an original cost of £121,384 (2010: £121,384) with depreciation charged of £36,415 (2010: £36,415) to date.

Notes

(forming part of the financial statements)

	Plant and equipment	Short leasehold	Freehold property	Total
		property		£
Cost or valuation	£	£	£	ı.
At 1 April 2010	12,301,727	276,429	503,631	13,081,787
Additions	494,406	270,727	505,051	494,406
Disposals	(139,256)	-	-	(139,256)
At 31 March 2011	12,656,877	276,429	503,631	13,436,937
Depreciation				
At 1 April 2010	7,693,790	238,621	193,430	8,125,841
On disposals	(37,647)	-	=	(37,647)
Charge for year	866,562	18,904	-	885,466
At 31 March 2011	8,522,705	257,525	193,430	8,973,660
Net book value				
At 31 March 2011	4,134,172	18,904	310,201	4,463,277
At 31 March 2010	4,607,937	37,808	310,201	4,955,946

The group has taken advantage of the transitional provisions of Financial Reporting Standard 15 and prior revaluations have not been updated.

Tangible fixed assets include the following revaluations to arrive at an open market value:

	Plant and equipment	Short leasehold property	Freehold property	Total
	£	£	£	£
31 March 1987	23,886	-	-	23,886
31 March 1991	-	41,225	321,366	362,591
	23,886	41,225	321,366	441,477
Historical cost of revalued assets	20,706	10,588	121,384	166,744
Depreciation on historical cost to				
date	20,701	10,216	36,415	67,332

Notes

(forming part of the financial statements)

8 Fixed asset investments - Company

Fixed asset investments - Company	Shares in subsidiary undertakings £	Total £
Cost At 31 March 2010 and 31 March 2011	264,786	264,786
Details of subsidiary undertakings are as follows:	Percentage of al	share capital
	2011	2010
Isles of Scilly Skybus Limited Principal activity - provision of freight and passenger air services between the mainland and the Isles of Scilly.	100%	100%
Westward Airways (Lands End) Limited Principal activity - operation of Lands End Aerodrome	100%	100%
Isles of Scilly Shipping Company Limited Principal activity – provision of passenger and cargo services by sea between the mainland and the Isles of Scilly	100%	100%
Lyonesse Shipping Company Limited Principal activity – leasing of ships	100%	100%
Lyonesse Air Transport Limited Dormant	100%	100%
Penzance Dry Dock (2009) Limited Principal activity – operation of a dry dock	100%	100%

Notes

(forming part of the financial statements)

9	Stocks

9	Stocks				
			The Company		The Group
		2011	2010	2011	2010
		£	£	£	£
	Fuel	_	_	61,327	67,684
	Engineering spares and workshop	_	_	755,262	528,381
	Other consumables	_	_	14,728	14,852
	Other consumations				
		-	-	831,317	610,917
10	Debtors				
10	Debtors		The Company		The Group
		2011	2010	2011	2010
		£ 2011	£	2011 £	£ 2010
	A	x.	L	æ	r
	Amounts falling due within one year:	440	10.240	1 010 251	070 522
	Trade debtors	448	12,349	1,019,251	878,532
	Amounts owed by group	071 100	1 241 022		
	undertakings	971,189	1,341,923	100.020	101.007
	Prepayments and accrued income	57,734	38,864	188,939	101,207
	Other debtors		16,175	37,500	53,675
		1,029,371	1,409,311	1,245,690	1,033,414
	Amounts falling due in more than one year: Amounts owed by group undertakings	800,000	800,000		
		1,829,371	2,209,311	1,245,690	1,033,414
11	Creditors: amounts falling due within	one veer			
11	Creditors. amounts faming due within	one year	The Company		The Group
		2011	2010	2011	2010
		£	£	£	£
	Trade creditors	_	686	727,383	676,550
	Amount owed to group undertakings	2,412,918	2,166,267	121,505	070,550
	Corporation tax	2,412,910	2,100,207	460	460
	Other taxes and social security	16,592	7,223	63,809	44,489
	Other creditors				
	Accruals and deferred income	1,363	1,279	1,363	1,279
	Accruais and deferred income	95,589	368,319	3,020,788	3,223,722
		2,526,462	2,543,774	3,813,803	3,946,500
		2,220,102	2,0 10,771	2,020,000	2,710,200

Amounts relating to payments made by customers for travel, in advance of their scheduled departure date, are included in deferred income.

Notes

(forming part of the financial statements)

12 Provisions for liabilities and charges - Group

270, 1270122 TOT THE SHARE SHARE STATE OF SAFE	Defe	erred taxation £
Balance at 1 April 2010 Profit and loss account		273,000 (1,500)
Balance at 31 March 2011		271,500
Deferred tax is analysed over the following timing differences:	F 2011	ully provided 2010
Accelerated capital allowances Unutilised losses carried forward	£ 532,500 (261,000)	£ 548,400 (275,400)
	271,500	273,000

If revalued assets were realised at their net book value at the year end the potential corporation tax liability for the company and group would have been $\pounds Nil$ (2010: $\pounds Nil$).

Notes

(forming part of the financial statements)

13 **Pension schemes**

During the year the group operated two defined benefit pension schemes – the Merchant Navy Officers Pension Fund (New Section) (MNOPF) and The Merchant Navy Ratings Pension Fund (MNRPF). These schemes are multi-employer schemes. The group has been unable to identify its share of the underlying assets or liabilities of these schemes and therefore has accounted for these schemes as defined contribution schemes in accordance with FRS 17.

Merchant Navy Officers Pension Fund

The most recent actuarial valuation for the purposes of Regulations 14 and 30 of the Occupational Pension Schemes (Minimum Funding Requirement and Actuarial Valuations) Regulations 1996 for the MNOPF was carried out on 31 March 2009. The Projected Unit funding method was used and assets valued at their stated market value. The assumptions which have the most effect on the results of the MNOPF valuation are those relating to future investment returns and changes in mortality rates.

The valuation showed that the market value of the assets was £1,547 million and disclosed a shortfall of £557 million.

The group's share of the 2009 actuarial deficit was £309,335 which was included in creditors at 31 March 2010 and was paid in September 2010. The respective figure for the company was £289,636.

Merchant Navy Ratings Pension Fund

The most recent actuarial valuation for the purpose of Regulation 14 of the Occupational Pension Schemes (Minimum Funding Requirement and Actuarial Valuations) Regulations 1996 for the MNRPF was carried out at 31 March 2008. The projected unit method was used. The assumptions which have the most effect on the results of the MNRPF valuation are those relating to the valuation rate of interest, rate of salary escalation and Section 148 order revaluation and the rate of future pension increases.

The valuation showed that the market value of the assets was £625 million and disclosed a shortfall of £175 million on an ongoing basis.

On 31 May 2001 this scheme was closed and replaced by the Merchant Navy Ratings Pension Plan.

The deficit is proposed to be repaid by the members of the fund over a period of 13 years to 31 March 2021. The company's share of this deficit has not been accurately determined. During the year the company was charged £24,357 (2010: £22,871) towards the deficit.

Other Schemes

The company and group also operated defined contribution pension schemes during the year, being the Merchant Navy Ratings Pension Plan and a group sponsored pension plan.

Pension Cost Charge

The total pension cost charge for the period represents contributions payable by the group to the funds and amounted to £103,187 (2010: £397,058). Contributions amounting to £49,190 (2010: £317,091) were payable to the funds at the year end and are included in creditors. The respective figures of the company are £46,889 of contributions (2010: £326,640) and £37,720 in creditors (2010: £290,915).

Notes

(forming part of the financial statements)

14	Share capital	2011 £	2010 £
	Allotted, called up and fully paid 1,247,549 Ordinary shares of £1 each 1,24	7,549	1,209,910
	37,639 (2010: 25,553) ordinary shares were issued in the year at par in lieu of dividend.		
15	Other reserves - Group		Revaluation reserve
	At 1 April 2010 Transferred to profit and loss account		3,072 (1,537)
	At 31 March 2011		1,535
16	Profit and loss account The Com	npany 2011 £	The Group 2011
	Profit for the financial year 323	5,072 3,147 4,701)	5,148,523 889,022 (84,701) 1,537
	At 31 March 2011 3,244	4,518	5,954,381

Notes

(forming part of the financial statements)

17 Reconciliation of movements in shareholders' funds

	,	The Company		The Group
	2011	2010	2011	2010
	£	£	£	£
Profit for the financial year	323,147	257,132	889,022	383,131
Dividends	(84,701)	(59,218)	(84,701)	(59,218)
	238,446	197,914	804,321	323,913
New share capital subscribed	37,639	25,553	37,639	25,553
Net addition to shareholders' funds	276,085	223,467	841,960	349,466
Opening shareholders' funds	4,215,982	3,992,515	6,361,505	6,012,039
				
Closing shareholders' funds	4,492,067	4,215,982	7,203,465	6,361,505

18 Related party transactions

During the period services supplied by the group, where directors had an interest, amounted to £52,817 (2010: £42,696), the balance owing to the group, in respect of these transactions at 31 March 2010 was £17,313 (2010: £14,051). Dividends paid during the year to directors amounted to £10,184 (2010: £7,016).

A related party to a director of the group was paid £8,803 (2010: £4,416) for services provided to the group.

19 Contingent liabilities

The Group and Company

The bankers hold bonds in respect of Air BP for £8,000 (2010: £8,000) and National Express of £2,500 (2010: £2,500).

The Company

The company has agreed to support the operation of its subsidiary companies Westward Airways (Lands End) Limited and Penzance Dry Dock (2009) Limited.

Notes

21

(forming part of the financial statements)

20 **Commitments - Group**

Operating leases

Annual commitments under operating leases:

	2011 £	2010 £
Land and buildings:	∞	<i>≈</i>
Operating lease which expires in 2-5		
years	145,500	133,333
Operating lease which expires after		
five years	62,550	42,396
Capital commitment		
	2011	2010
	£	£
Authorised but not contracted for	10,350	60,000
Company		
The company has no capital commitments.		
Reconciliation of operating profit to net cash inflow from opera-	ting activities	
	2011	2010
	£	£
Operating profit	820,164	318,732
Depreciation	885,466	716,643
Profit on sale of tangible fixed assets	(4,196)	(19,661)
Increase in stocks	(220,400)	(140,591)
Increase in debtors	(209,567)	(221,729)
(Decrease)/increase in creditors	(132,697)	596,060
Net cash inflow from operating activities	1,138,770	1,249,454

Notes

(forming part of the financial statements)

22	Reconciliation o	f net cash	flow to moven	nent in net funds

22	The sum of		2011 £	2010 £
	Increase in cash (note 23) Cash outflow from decrease in debt and mortgage loans		767,756	812,248 39,133
	Movement in net funds in the year resulting from cash flows	S	767,756	851,381
	Net funds at 1 April 2010		3,980,728	3,129,347
	Net funds at 31 March 2011		4,748,484	3,980,728
23	Analysis of changes in net funds	At 1 April	Cashflow	At 31 March
		2010 £	£	2011 £
	Cash at bank and in hand	3,980,728	767,756	4,748,484
		3,980,728	767,756	4,748,484

24 Control

There is no particular individual who is the ultimate controlling party.

25 Staff numbers and costs

The average number of persons employed by the group during the year was as follows:

	2011	2010
Directors	8	8
Employees	159	134
	167	142
The aggregate payroll costs of these persons were as follows:		
	2011	2010
	£	£
Wages and salaries	3,502,374	2,971,423
Social security costs	335,662	274,534
Other pension costs	103,187	397,058
		
	3,941,223	3,643,015

Notes

(forming part of the financial statements)

26 Remuneration of directors

	2011 £	2010 £
Directors' emoluments Compensation for loss of office	134,775 11,700	147,064
	146,475	147,064

Retirement benefits are accruing to 1 director (2010: 1) under defined contribution pension schemes.

27 Post balance sheet event

The trade and assets of Nike Engineering were acquired on 26 May 2011 and a new subsidiary was incorporated to operate the business.